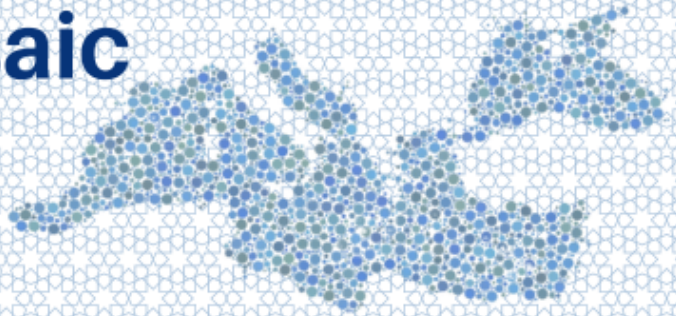


MED Mosaic

The monthly newsletter



Vol. 27 | November 2025

This month's HOT FOCUS

Smarter Ports, Stronger Corridors: The UfM's Vision for Regional Integration

NOVEMBER 2025

Interview with Eng. Francesc Carbonell, Head of Sector for Transport, Transport & Urban Development Division
Union for Mediterranean



Building a Connected Mediterranean: The UfM Vision for Smarter Ports and Stronger Corridors



The November Hot Seat interview explores the UfM's vision for a more connected and competitive Mediterranean, highlighting the region's key obstacles—from fragmented regulations to underdeveloped multimodal networks—and the scale of investment needed to close infrastructure gaps. It examines how digitalisation is transforming trade, finance, and port operations through tools like single-window systems, AI, and blockchain, while outlining UfM strategies to boost South-South trade through modernised ports, smarter logistics, and stronger multimodal corridors. The interview also details how governance reforms, sustainability measures, and private-sector engagement can turn Mediterranean ports into engines of regional integration and economic growth.

[Download the interview](#)

Anchor for your calendar

► **Presentation on Mediterranean Port Governance Report**

Barcelona, Spain
10 December 2025

► **Online General Assembly**

Online
21 January 2026

► **Saudi Maritime Awards**

Saudi Arabia
29 January 2026

► **Euromaritime Conference**

Marseille, France
3-5 February 2026

► **MEDPorts Seminar: *Building the Mediterranean Port of Tomorrow: Shared Visions and Joint Commitments***

Marseille, France
4 February 2026

► **MARLOG-15 Conference**

Egypt
8 - 10 February 2026

► **Roundtable for Gender Equality**

Egypt
8 - 10 February 2026

► **MEDPorts Challenge #3**

Online
24 March 2026

► **MEDPorts Forum**

Marseille, France
21-22 May 2026

Your Voice Matters: Participate in the MEDPorts Gender Equality Survey

This questionnaire is a key initiative of the MEDPorts Gender Equality Committee, created to support long-term equity and inclusion across Mediterranean port authorities.

Your input will help establish a baseline for understanding gender balance and the participation of women throughout the network. The results will inform future actions — including workshops, mentoring programmes, and targeted policy development. By participating, you're helping MEDPorts track progress, ensure accountability, and foster a more inclusive and competitive sector.

Partner & Industry News



Port of Sicily: Project Highlights and Strategic Initiatives

The Port System Authority of the Western Sicilian Sea shares updates on key initiatives—from cultural-heritage enhancement and cybersecurity upgrades to smart-port systems and infrastructure modernisation—reflecting its commitment to a more connected, secure, and sustainable Mediterranean. Discover the full overview in this month's project brief.

[Read more](#)



Strategic Collaboration Unleashed

Port Training Institute, AASTMT and QHVTC, China Launch Joint Qualification Programs and Global Internships.

This comprehensive visit aimed to solidify and expand the existing strategic cooperation, particularly in support of the national "Belt and Road" education initiative.

[Read more](#)

Rank	Port	Country	CPPI
1	Yangshan	China	165.3
2	Fuzhou	China	132.2
3	Port Said	Egypt, Arab Rep.	131.6
4	Singapore	Singapore	126.9
5	Tanger Med	Morocco	125.8
6	Maswan	China	123.0
7	Ca Mau	Viet Nam	122.5
8	Guangzhou	China	120.2
9	Chennai	China	120.5
10	Ningbo	China	127.9
11	Harbin Port	Qatar	126.8
12	Hong Kong	Hong Kong SAR, China	122.5
13	Tanjung Priok	Malaysia	118.3
14	Tianjin	China	117.8
15	Sabah	Oman	116.9
16	Yokohama	Japan	115.2
17	Xiamen	China	115.1
18	Kobe-Ube	Indonesia, China	112.9
19	Yantian	China	111.3
20	Algeciras	Spain	109.0

Source: World Bank, based on data provided by 100 Global Market Intelligence

Egypt's East-Port Said Port Ranked 3rd Globally and First in the Region in the World Bank's 2024 Container Port Performance Index (CPPI).

Egypt's East-Port Said Port (EPS) has leapt into the world's top three most efficient container ports, rising from 10th place in 2022, according to the World Bank's 2025 CPPI. Now the highest-ranked port in the Middle East, North Africa, and the Mediterranean, EPS's surge is driven by strategic investments, digital upgrades, and smarter vessel scheduling

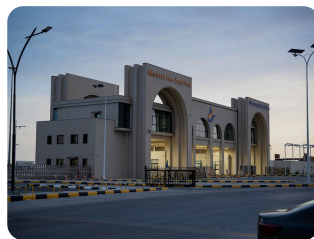
[Read more](#)



Port of Marseille Fos Unveils "Le Phare" – A New Sustainable, City-Connected Headquarters

The Port of Marseille Fos has announced "Le Phare," its €120 million future headquarters alongside the restored Halle J0. Designed for modernisation, sustainability and urban openness, the project will host key port functions, public spaces and a sea-view auditorium. Delivery is set for 2028 for the HQ and 2030 for Halle J0.

[Read more](#)



Misurata Free Zone Accelerates Infrastructure Development with Major New Projects

Showcasing rapid growth and a strong future vision, Misurata Free Zone has launched a series of major projects—including a modern customs building, integrated shipbuilding complex, smart access gates, expanded truck yard, advanced VTS tower, and upgraded digital systems. These developments strengthen its position as a leading North African logistics hub



Port of Luka Koper Welcomed the Last Cruise Ship of the 2025 Year Nieuw Statendam, a 300-meter vessel carrying 2,581 passengers and nearly 1,000 crew members

Throughout 2025, Koper hosted 80 cruise ship arrivals, welcoming a total of 124,000 passengers. This year also marks 20 years of cruise tourism in Slovenia. In the summer, they officially opened the new cruise terminal building, with confidence that it will contribute to the continued development of passenger traffic and sustainable

powered by robust infrastructure and advanced technologies

tourism along the Slovenian coast and beyond

[Read more](#)



V236 Offshore: Taranto Sets a European Record

Historic milestone for the Port of Taranto in the European offshore wind supply chain: for the first time, the Vestas carried out a full load of 12 V236 wind turbines on a single ship, the Tony Stark, bound for the offshore shipyard of He Dreiht, in the North Seas. This new milestone linked to the production of the V236 represents a record never before achieved in Euro.



PortCastelló Reaches a Historic Agreement between Dockers and Terminals that will Boost Traffic and Competitiveness

The port of Castellón has taken a decisive step towards reinforcing its competitiveness with the signing of a historic agreement between the stevedoring industry and the terminals operating in the port area. This agreement, the result of long negotiations and a firm commitment by all parties involved, will enable to substantially adjust operating costs, improve productivity and, therefore, attract new traffic.

[Read more](#)



Celebrating Mediterranean Day with PLIKA: Skills and Innovation for the Future

On the eve of the Day of the Mediterranean (28 November), PLIKA – the Ports Logistics International Knowledge Academy – is preparing an engaging online webinar to celebrate our region's shared commitment to knowledge, collaboration, and sustainable growth. Planned for Thursday, 27 November 2025, the session will bring together voices from education and industry to discuss the future of skills and innovation across the Mediterranean.

Follow the [PLIKA LinkedIn](#) page for updates and registration details coming soon.

[Read more](#)

MEDPorts News & Events & Trainings

Members-Only Presentation of the Mediterranean Ports Governance Report

MEDPorts is exclusively presenting the Mediterranean Ports Governance Report, developed in partnership with the Union for the Mediterranean (UfM) and CETMO. The report offers a clear comparative overview of governance models across Mediterranean ports, supporting better decision-making and stronger regional cooperation.

Date: 10 December 2025. 11h CET.

Location: Sala Barcelona, Barcelona Port Authority offices, World Trade Center. Moll de Barcelona s/n.

MEDPorts Connecting Experts with Young Professionals in Marseille on 4th of February 2026



MEDPorts invites you to the Sustainable Business Development Seminar, themed “Building the Mediterranean Port of Tomorrow: Shared Visions and Joint Commitments” hosted by the Grand Port Maritime de Marseille Fos

📍 **Save the Date: 4 February 2026**, Marseille Port Center. Be part of the conversation and help build the next chapter of Mediterranean port development and investing in the future of Mediterranean ports

MEDPorts Co-Organizes MARLOG-15: Join Us in Alexandria This February



MEDPorts is joining the MARLOG community as co-organizer for the 7th year in a row, in Alexandria from 8–10 February 2025. This year’s edition, themed “Smart & Resilient Logistics Corridors: Future Gateway to the Green World Trade,” promises high-level exchanges, and unparalleled networking opportunities across the Mediterranean port community.

This is not a conference to miss. Register now and secure your place through the following link: [AASTMT Event Management](#).

[MARLOG Website](#)

Stay Connected!



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